Conference Health in Fragile Contexts
24th August 2016

- **Fragility / Violent Conflicts**
- **Peace and Statebuilding, for contribution to positive change**
- **New Deal / SDG 16**
- **Conflict Sensitive Program Management CSPM**

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Fragile and Conflict Affected Situations FCS

Fragility: 3 key features for development: basic state functions; legitimacy; political processes

- **OEDCD-DAC: „State fragility is defined as a lack of capacity to perform basic state functions, where "*capacity*" encompasses**

- **(a) organizational, institutional and financial capacity to carry out basic functions of governing a population and territory**

- **and (b) the state's ability to develop mutually constructive and reinforcing relations with society. (…)**

Fragile and Conflict Affected Situations FCS

- **State capacity is achieved through:**

- **political processes of constructive state-society bargaining, which in turn require legitimacy;**

- **capacity and legitimacy can then become mutually reinforcing, and contribute to state building**

- **The dynamic can also be negative if a lack of capacity undermines legitimacy and vice versa, contributing to state fragility."**

- **Don't forget:** *Global drivers of conflict and fragility*

The New Deal

- Building on Paris Declaration (2005), Accra Agenda for Action (2008), Principles of Good International Engagement in Fragile Situations (2010), the Monrovia Roadmap (2011) and the working groups of the International Dialogue on Peacebuilding and Statebuilding.

- Global trends: Millenium Declaration, Post-MDGs' debate; World Development Report 2011; post-stabilisation paradigm.

- Use 5 Peacebuilding and Statebuilding Goals (PSGs) to guide our work in fragile and conflict-affected states and situations.

- Focus on new ways of engaging and new partnerships to support country led and owned transitions out of fragility.

- Build mutual trust by providing aid and using domestic resources more effectively.

The 5 Peacebuilding and Statebuilding Goals (PSGs)

Legitimate politics

Security

Justice

Economic foundations

Revenues & services

SDC New Deal Implementation Plan

Reform activities for an increased engagement in FCS

Measures	Achievements
Country Strategy and Programming	Country Strategies address root causes of fragility & conflict and integrate conflict sensitivity
Working together	Joint Country Strategies are elaborated in a sense of a whole of government approach and collaboration with other donors, multilateral system and civil society is strenghtened
Human Resources	Concept for recruitement of qualified staff for fragile contexts is in place
Security	New Security Guidelines and training opportunities are in place
Communication	The rationale and goals for an increased engagement in FCS is known within SDC, key partners and the broad public

6

Contributing to positive change|
Switzerland's work in FCS| INCAF Meeting
24-25 September 2014

Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

Federal Department of Foreign Affairs FDFA

Swiss Development Cooperation SDC
Conflict & Human Rights and South Asia Division

SDC's Peacebuilding and Statebuilding Strategy: How to work in fragile contexts - Application of CSPM

- **Causes and Effects** -> interests of dividers and connecters
- **Actors mapping** -> understand the context
- **Fragility issues** -> relationships in disorder
- **Fragility needs** -> transition to social and political peace
- **Fragility trends** -> understand the different scenarios
- **Relevance assessment** -> contributon to change
- **Theory of Change ->** assumptions and intervention logic

- **Monitoring of Impact of Program on Context** -> Result Framework
- **Monitoring of Impact of Context on Programme** -> MERV
- **Comprehenisve risk manangement** -> making the institution fit for purpose = to stay engaged
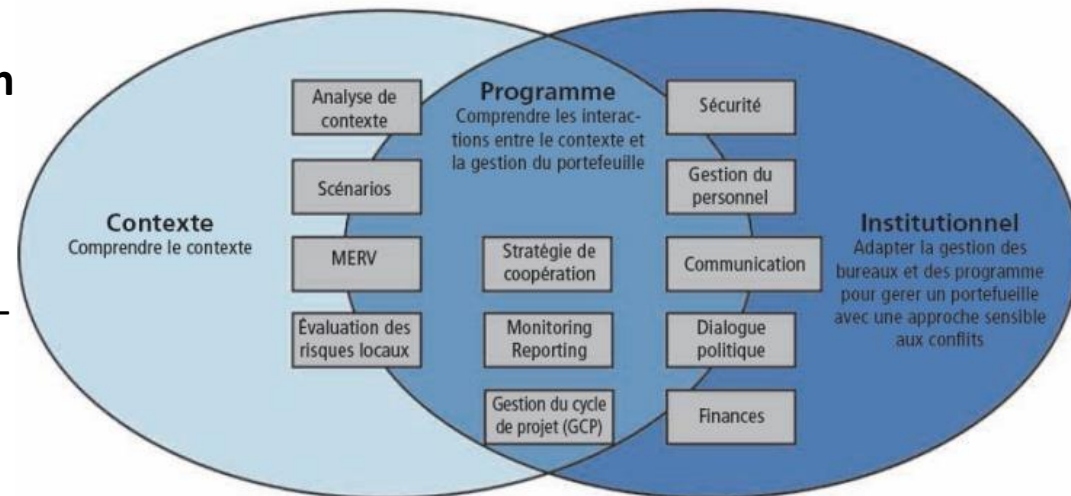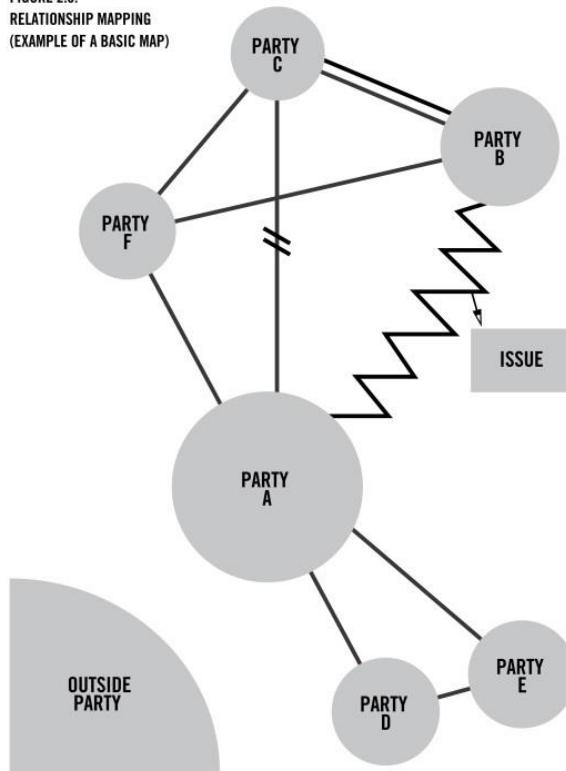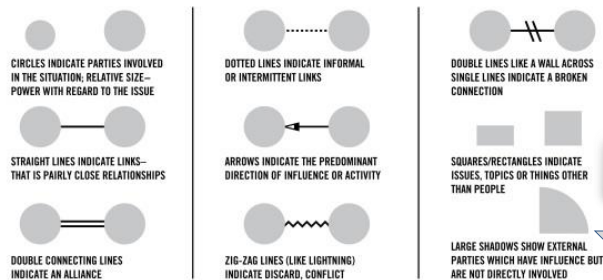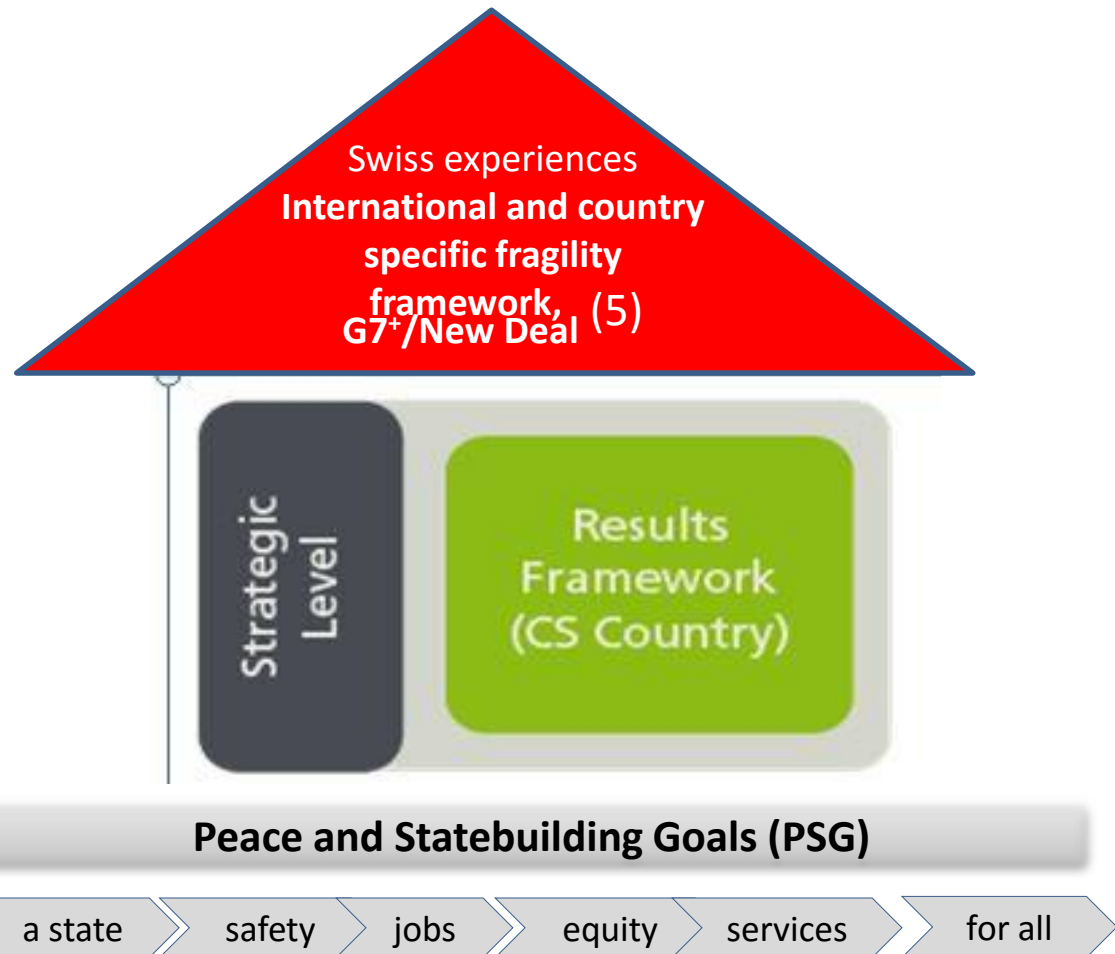
Knowing the context and deciding on strategic outcomes

FIGURE 2.3:
RELATIONSHIP MAPPING
(EXAMPLE OF A BASIC MAP)

PARTY C

PARTY B

PARTY F

ISSUE

PARTY A

OUTSIDE PARTY

PARTY E

PARTY D

KEY: In mapping, we use particular conventions. You may want to invent your own.

CIRCLES INDICATE PARTIES INVOLVED IN THE SITUATION; RELATIVE SIZE—POWER WITH REGARD TO THE ISSUE

DOTTED LINES INDICATE INFORMAL OR INTERMITTENT LINKS

DOUBLE LINES LIKE A WALL ACROSS SINGLE LINES INDICATE A BROKEN CONNECTION

STRAIGHT LINES INDICATE LINKS— THAT IS PAIRLY CLOSE RELATIONSHIPS

ARROWS INDICATE THE PREDOMINANT DIRECTION OF INFLUENCE OR ACTIVITY

SQUARES/RECTANGLES INDICATE ISSUES, TOPICS OR THINGS OTHER THAN PEOPLE

DOUBLE CONNECTING LINES INDICATE AN ALLIANCE

ZIG-ZAG LINES (LIKE LIGHTNING) INDICATE DISCARD, CONFLICT

LARGE SHADOWS SHOW EXTERNAL PARTIES WHICH HAVE INFLUENCE BUT ARE NOT DIRECTLY INVOLVED

Swiss experiences
International and country specific fragility framework, (5)
G7⁺/New Deal

Strategic Level

Results Framework (CS Country)

Peace and Statebuilding Goals (PSG)

a state | safety | jobs | equity | services | for all
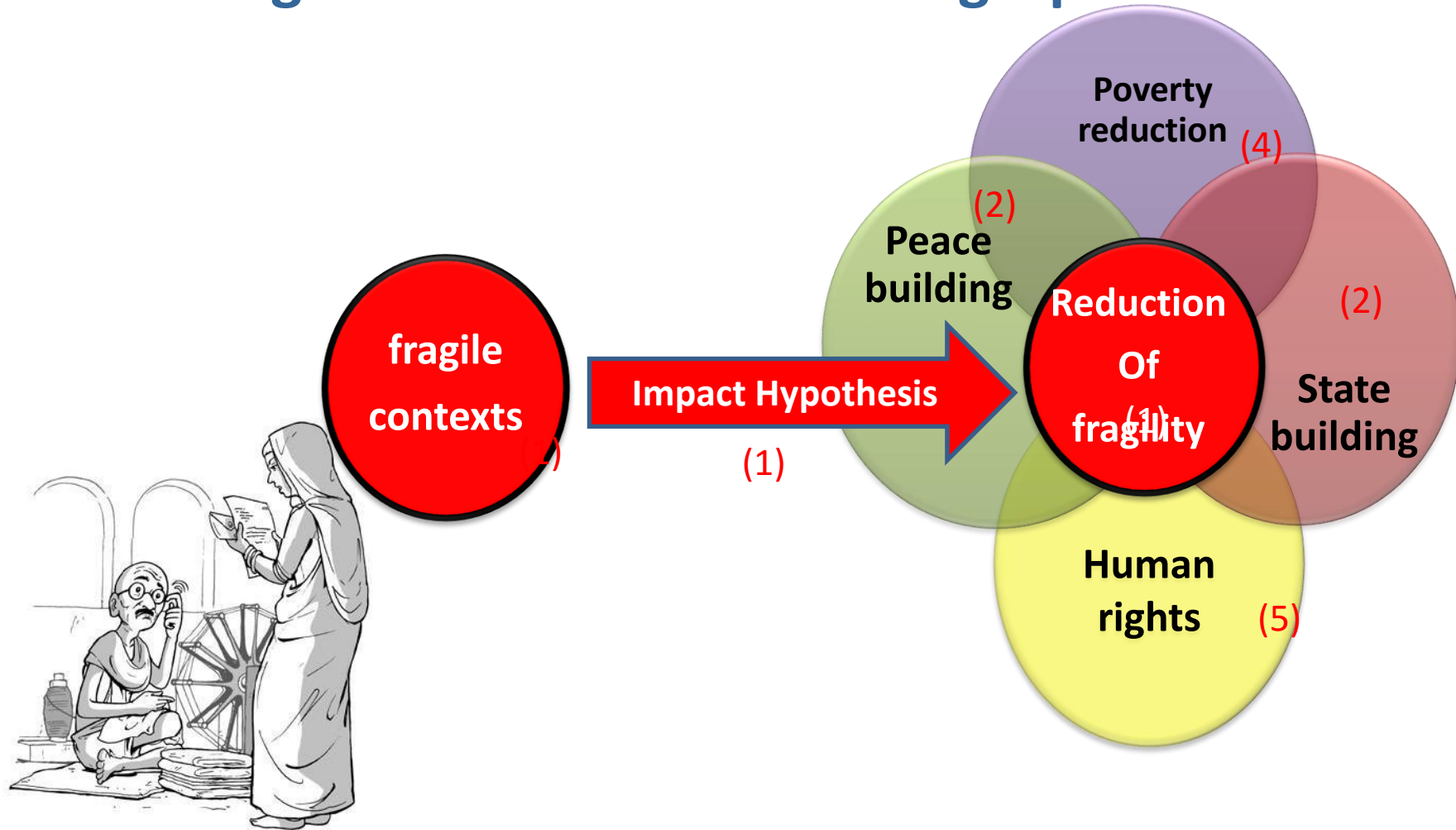
CS in FCAS: Reduction of fragility and conflict causes – strenghtening of state and society resilience against violence – enjoyment and protection of human rights

Out of fragility

Poverty /Human Rights

Country-led pathway

State and Peace Building

Society

Economy

Environment

Sustaina-bility
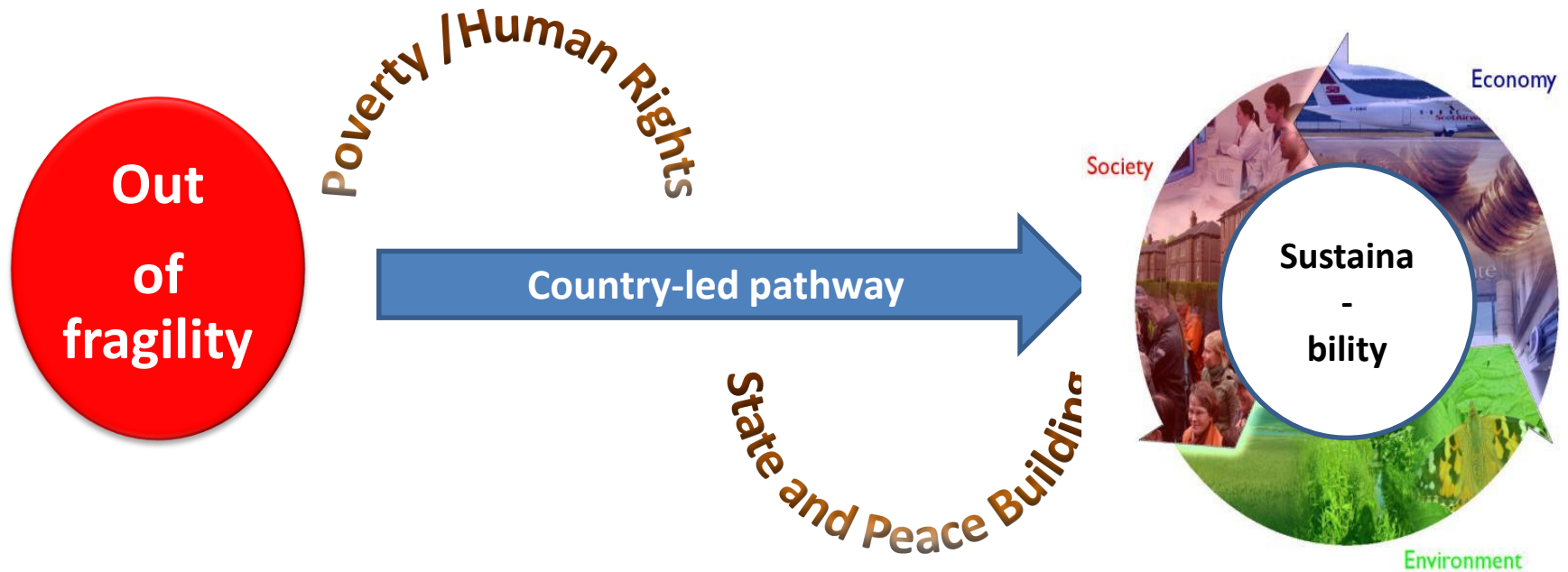
Out of fragility objectives – strategic level "overall goal" and contribution logic per domain

fragile contexts

Impact Hypothesis

(1)

Peace building (2)

Poverty reduction (4)

State building (2)

Reduction Of fragility (1)

Human rights (5)

"Dear Mr. Gandhi, We regret we cannot fund your proposal because the link between spinning cloth and the fall of the British Empire was not clear to us."

Written by *M. M. Rogers* and illustrated by *Ariv R. Faizal, Wahyu S., Ary W.S.*
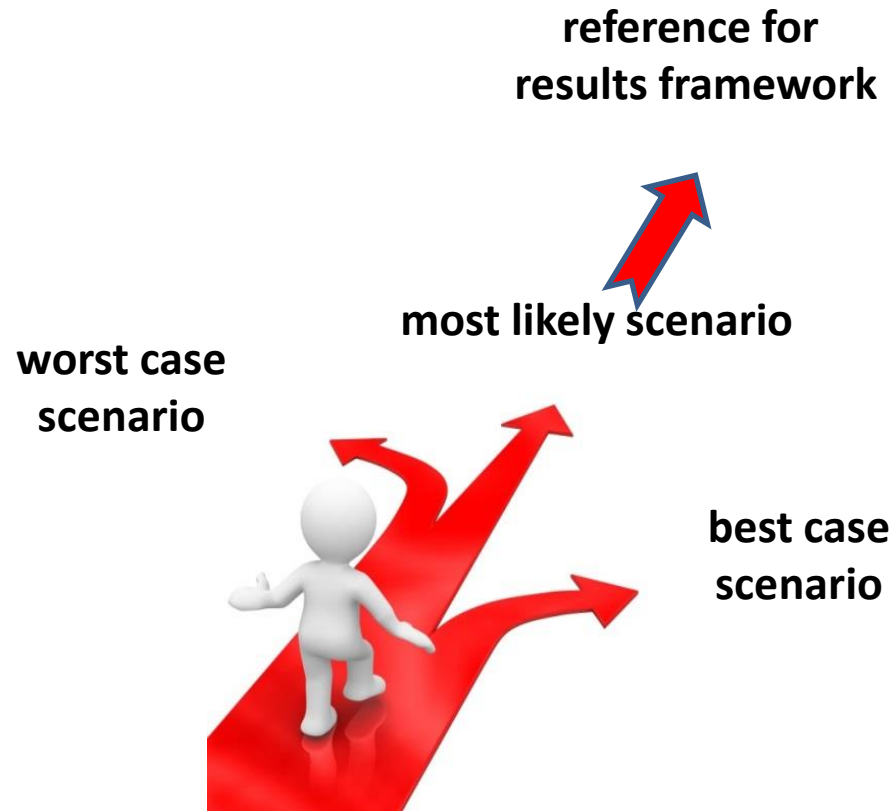Creative team for Search for Common Ground in Indonesia

Objective in Cooperation's Strategies

K1	K2	K3	K4	K5	K6	K7
Kontext	Frame	Bisherige Resultate	Implikationen 1-3	Ziele	Management	Monitoring
• Context and conflict analysis • Scenarios	• nat. + CH + internat. fragility frames	• prev. CH contribution to stability	• CH contribution to stability + reducing fragility	• reduction of fragility • domain contribution out of fragility • CC for conflict and fragility	• Portfolio mix • risk mitigation	• MERV • Adaptation of scenarios

Manage conflict sensitive

Actions

Resource tranfers

Conflict context

Stability Sustainability

Do No Harm approach

Behaviour

Messages

From context & conflict analysis to development of scenarios

reference for
results framework

most likely scenario

worst case
scenario

best case
scenario

Root causes and main issues of conflict